

Stable Thoughtful True A Leader's Clarity

Ken Rogers SAIS Summer Conference June, 2022



What positions you to maintain your footing?



What happened was...

"I said it that way on purpose because I knew it would make you feel exactly the way you feel right now..."





Practice the pause

How do I override my biology?

Clarify the boundaries

How do I protect space, role, and voice?

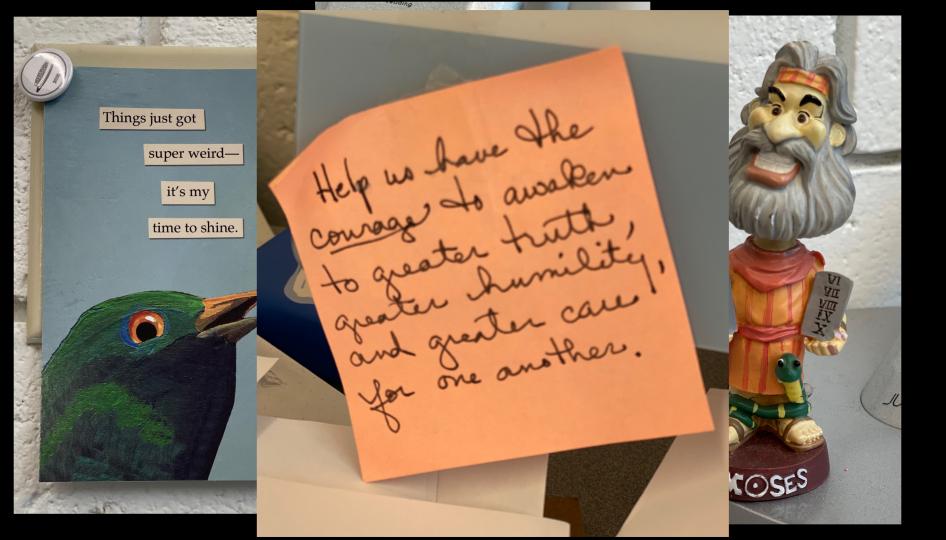
Craft the narrative

How do I build the retelling of this story?



Pause Practices

"Bumper Sticker" declarations
Role Models—WW?D
Quotes (as a visual)
Physical posture
Counting
Breathing
Formal Practices



Your turn...



In what way(s) do you "practice the pause"?



What reflection/review approaches set you up for your next steps?



What happened was...

"The school needs to have the courage to call it sexual harrassment..."





Discern the moment

How do I negotiate urgency and importance?

Model humility

How do I manage certainty and perfection?

Stay curious

How do I ask great questions?



Who needs to experience safety?

Who or what am I avoiding? Why?

Are "they" right?



Your turn...

Share your favorite curious, get-to-the-heart-of-the-matter questions.



What influences the direction of your next steps?

True



What happened was...

"I know administrators need to eat lunch like everyone else, but...

> ...don't you think you should be down the hall?"

True





Declare your values

What professional standards dictate my moves?

Uncover your motives

What do I **really** want to do? What does that reveal?

CSI the results

What do I need to recognize, own, repair, and forgive? What do I need to celebrate?



Spills happen...

Apologize for the experience

Radically agree

"And yet..." & "That may be..."

"Going forward..." & "Moving forward..."

"Thank you for this feedback."



Your turn...

MORE?

LESS?

DIFFERENTLY?



A leader's closing thoughts...

...on self-

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Your clarity doesn't typically happen in your everyday comfortable or distractedly busy type of moments. It's faint and subtle and breathes from your body only when you are ready. When you are ready to be honest with yourself. When you are ready to ask...

listen.

Thank you.

... and actually

- Victoria Erickson