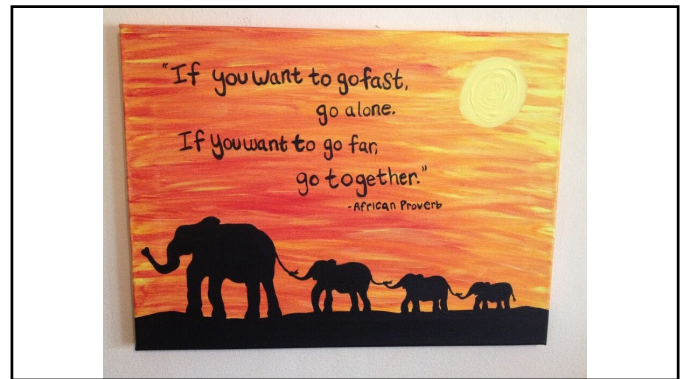


**WOODWARD ACADEMY**  
ESTABLISHED 1900

**School Transformation From the Inside Out**  
Connie White – Director of Learning Design & Innovation  
@cwhitetechnology

**WOODWARD ACADEMY**  
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**Collaborative Leadership**

Curriculum


Professional Development

Innovation

**Essential Growth Initiative Examples**

**Restarting and Reinventing School**  
Linda Darling-Hammond & Team

- Assess what students need
- Ensure supports for social and emotional learning
- Redesign schools for stronger relationships
- Emphasize authentic, culturally responsive learning
- Provide expanded learning time
- Prepare educators for reinventing school



**School Innovation Teams**


**Guiding Question :**  
*What steps should we take as a team to implement 21<sup>st</sup> Century school reform?*

**Initiative Update:**

- US, MS, LS, PS, WN

**Example Initiatives:**


- Internal School Conferences
- Instructional Rounds
- PLC's



**Teacher/Student Relationship**

**Must Haves**

- Trust
- Respect
- Honesty
- Communication

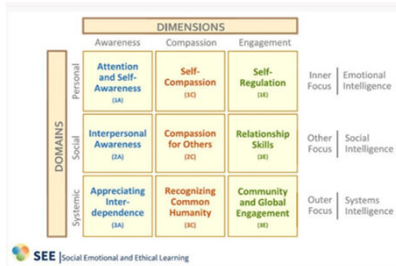


Ron Ritchhart – Harvard's Project Zero

1. Hello and Goodbye
2. WMYST?
3. Tell me what you are doing?
4. Here's where we are going with this
5. Here is the thinking you will need to do
6. Let's Debrief
7. I've noticed
8. We
9. I'm sorry
10. Wow
11. Bonus: Say Nothing

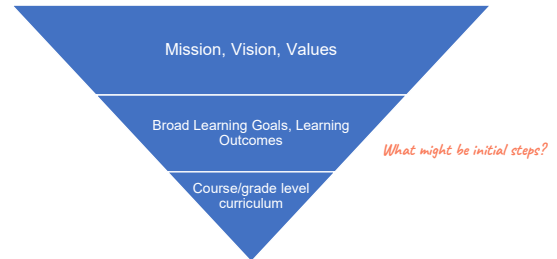
– Conference July 2017

## Connections with People & Ideas (relationships)



<https://seelearning.emory.edu/>

## Create curriculum focused on *INNOVATIVE THINKING*



### Task #1

How we can harness what we have learned to transform what has not been working for children and for our society to create a more equitable and empowering future?

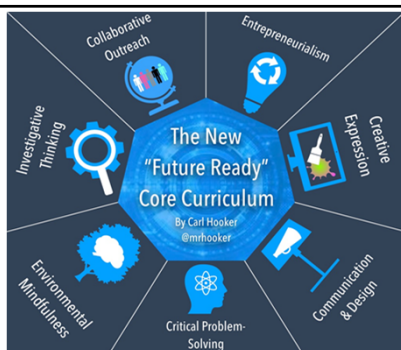


- Divide into groups of 4-5.
- Brainstorm ideas that are relevant for your school.
- Write your ideas on the large notepad.

## Ethical Dilemmas in Science & Technology *Capstone Real-World Applications*



- Project Nightingale: Privacy Implications and HIPAA Violations
- Medical Ethics in Research & Practice
- The Paradox of Ethical Artificial Intelligence
- The Truth of Food Fraud - GMO's
- The Ethical Dilemma of Mass Data Collection on the Population
- Covid-19: Privacy Vs Public Interests
- Environmental Ethics



<https://www.techlearning.com/ll-advisor-blog/12259>



Adapted from Kotter, D. A. & Schlesinger, L. (1990). A framework for driving organizational change. *Academy of Management Review*, 15(1), 66-90.


**Vertical Planning Conversations Across Grade Levels: March 14th**

	Primary School/WN	Lower School/WN	Middle School	Upper School
<b>Block #1</b>		<b>Grades 5 &amp; 6 Social Studies</b> LS Room 205 <b>LS Room 205</b> <b>Language Arts</b> LS Room 205		
<b>Block #2</b>		<b>Grades 3 &amp; 4 Social Studies</b> LS Room 205 <b>Math</b> LS Room 205 <b>Language Arts</b> LS Room 205	<b>Grades 6 &amp; 7 Social Studies</b> MS Room 205 <b>Math</b> MS Room 205 <b>Language Arts</b> MS Room 205	<b>Grades 8 to 9 Social Studies</b> US Room 102 <b>Math</b> US Room 102 <b>Language Arts</b> US Room 102

**Traveling Grades:** 3rd to LS Library, 6th to Middle School, 8th to Upper School

**General Areas:** Math, Language Arts, Science, Social Studies

**Enrichment Areas:** World Language, Physical Education, Performing Arts, Visual Arts, Library & Technology (STEAM)



## Magical Feedback

I'm giving you these comments because I have very high expectations and I know that you can reach them.

### Three Cues

1. You are part of this group
2. This group is special; we have high standards here.
3. I believe you can reach those standards.


(Coyle, 2018)

**Faculty Growth**


Home - Building Relationships - Teacher Recertification - Building Relationships with Parents - Tools & Resources

## Faculty HotSpot


Welcome to Woodward Academy's "Faculty HotSpot". Ongoing faculty growth is essential as we seek to create exceptional academic opportunities.




Student Assessment



Building Relationships



Curriculum



Tools & Resources

Please review the additional resources for many of our schoolwide initiatives.

## Leader Vulnerability - Feedback

Laszlo Bock, former head of People Analytics at Google, recommends that leaders ask their people three questions:

- What is one thing that I currently do that you'd like me to continue to do?
- What is one thing that I don't currently do frequently enough that you think I should do more often?
- What can I do to make you more effective?

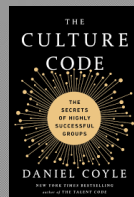
"The key is to ask not for five or ten things but just one," Bock says. "That way it's easier for people to answer."

(Coyle, 2018)

## Key Points

The list of skills to create a great culture.

1. Build safety
2. Share vulnerability
3. Establish purpose



(Coyle, 2018)

**Task # 2**

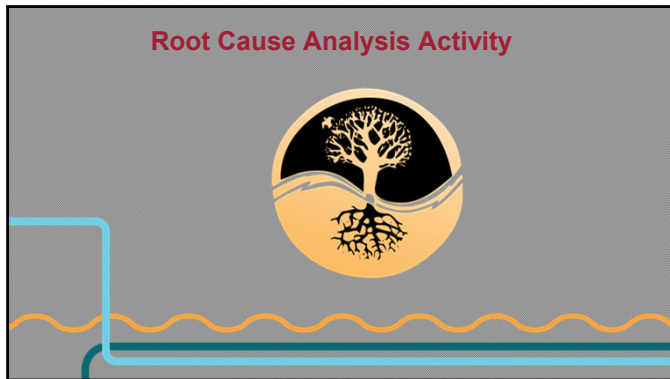
We have talked about suggestions for working with teams.

- Two stars or ideas that you really liked.
- A wish or something you would like to learn more about.



- In your group, share two stars and a wish with each other.





**Task # 3**

Each table will select one idea shared earlier.

1. Write the idea in the form of a problem
2. Create a Driving Question
3. Identify a Symptom
4. Go through the 5 Whys?

A diagram of an inverted triangle divided into five horizontal sections, each labeled "Why?". Below the triangle, a bullet point states: "Determining the root cause when addressing problems".

**Select one Idea**

Write your idea in the form of a question?

Think about the biggest problem that you would like to solve or see changed at your school.

A graphic with a lightbulb icon and wavy lines at the bottom, similar to the first slide.

- What did we learn?
- What changes should remain?
- What should we stop?

**Approaching Planning:**

"An iterative approach: Embrace the principles of improvement science required to evaluate, course correct, document, and scale new approaches that can help power up schools over time."

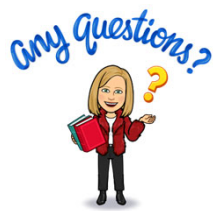
—Beyond Reopening Schools- Emily Vegas & Rebecca Winthrop – Brookings Institute

**5 Whys**

Problem:		
Symptom 1:	Symptom 2:	Symptom 3:
Why?	Why?	Why?
Why?	Why?	Why?
Why?	Why?	Why?
Why?	Why?	Why?
Why?	Why?	Why?

**Exit Card** – Think about an area of need or a take away that you would like to implement. Please write your idea on the index card.

A graphic of a blue circle with a white rectangular sign in the center that says "EXIT". Below the sign is a small white rectangular area with horizontal lines, representing a space for writing.



Connie.white@woodward.edu

## Resources:

- Zakaria, F. (2021). *Ten lessons for a post-pandemic world*. Penguin Books.
- *Restart and reinvention*. Restarting and Reinventing School. (n.d.). Retrieved June 27, 2022, from <https://restart-reinvent.learningpolicyinstitute.org/>
- Coyle, D. (2017). *Culture code: The hidden language of highly successful groups*. Bantam.
- Ritchhart, R. (n.d.). STLinATL 2017. Woodward Academy, College Park.
- Home. SEE Learning. (n.d.). Retrieved July 6, 2022, from <https://seelarning.emory.edu/>
- Hooker, C. (2017, August 25). *It's time for a new core curriculum*. TechLearningMagazine. Retrieved July 6, 2022, from <https://www.techlearning.com/ll-advisor-blog/12299>
- Graphic adapted from Knoster, T., Villa, R., & Thousand, J. (2000) A framework for thinking about systems change; Lippitt, M. (1987). The Managing Complex Change Model. Enterprise Management
- *Five Whys Tool for Root Cause Analysis*. (n.d.). Retrieved from <https://www.cms.gov/medicare/provider-enrollment-and-certification/qapi/downloads/fivewhys.pdf>
- Vegas, E., & Winthrop, R. (2022, March 9). *Beyond reopening schools: How education can emerge stronger than before covid-19*. Brookings. Retrieved 2022, from <https://www.brookings.edu/research/beyond-reopening-schools-how-education-can-emerge-stronger-than-before-covid-19/>