This is a sample board meeting calendar. Schools should adjust dates, goals, and objectives based on their own circumstances.

## YEAR AT A GLANCE

## August

- Head and admin team identify primary goals, noting where board support is crucial.
- Head and chair review overall goals and objectives for school, agree on current and potential goals and objectives for board.
- Chair and head develop calendar based on identified goals of greater enrollment, greater diversity, and developing alternative revenue streams.
- Individual committees also develop calendars reflecting these aims, particularly the advancement, finance, and strategy and initiatives committees.

September	October	November
<ul> <li>2 hrs: New Trustee Orientation</li> <li>2.5 hrs: Opening Board Meeting</li> <li>Strategic Focus: <ul> <li>Admissions Marketplace (report from Enrollment and Financial Sustainability Task Forces)</li> </ul> </li> <li>Board Business: <ul> <li>Head of School Goals</li> <li>Overall School Goals</li> <li>Results of Board Assessment</li> <li>Board Education Needs</li> </ul> </li> </ul>	<ul> <li>2 hrs:</li> <li>Education Sessions: <ul> <li>Building a diverse and welcoming school community</li> <li>Learning differences in our school</li> </ul> </li> <li>Board Business: <ul> <li>Preliminary Budget Presentation</li> <li>Adoption of Policies</li> </ul> </li> </ul>	<ul> <li>3.5 hrs:</li> <li>Strategic Focus: <ul> <li>Report from Financial Sustainability Task Force and conversation</li> </ul> </li> <li>Board Business: <ul> <li>Building the 20XX/XX Budget</li> <li>Report from Development</li> </ul> </li> </ul>
December	January	February
2 hrs: (optional budget meeting if needed)	<ul> <li>2 hrs:</li> <li>Strategic Focus: <ul> <li>Mid-year check on goals and objectives</li> <li>Planning for remainder of academic year</li> </ul> </li> <li>Board Business: <ul> <li>Audit Report</li> <li>Mid-year Update on Head's Goals</li> <li>Adoption of the Budget</li> </ul> </li> </ul>	<ul> <li>3.5 hrs: Education Session:</li> <li>Needs of the 21st Century marketplace and how our school compares</li> <li>Strategic Focus:</li> <li>Marketing the school in a changing marketplace (reports from Enrollment and Financial Sustainability Task Forces)</li> </ul>
March	April	Мау
<ul> <li>2 hrs:</li> <li>Education Session:</li> <li>Enrollment management during challenging times</li> <li>Strategic Focus:</li> <li>Enrollment challenges and opportunities</li> <li>Board Business:</li> <li>Development Update</li> </ul>	<ul> <li>2 hrs: Education Session:</li> <li>Our school's salaries and benefits in this marketplace</li> <li>Strategic Focus:</li> <li>Challenges of teacher recruitment and retention</li> <li>Board Business:</li> <li>Selection of New Trustees</li> </ul>	<ul> <li>3.5 hrs:</li> <li>Strategic Focus:</li> <li>Final Recommendations from Task Forces</li> <li>Board Business:</li> <li>Celebration of Retiring Trustees</li> <li>Calendar/Focus for next year</li> </ul>